

AHCRA- Advocate for the
Structural Reforms needed for
the Equity and Sustainability
of our Health System

- Canberra July, 2014
- Professor John Dwyer AO

Health Care Reform

- Our **goal**—
- *A system focused on the individual that **emphasises prevention** is demonstrably equitable, sustainable and provides evidence based quality care in a timely manner available on the basis of need not personal financial wellbeing.*

New Government Promises

- No **reduction** in health expenditure
- **Support** for Labor's NDIS
- No cuts to **education**
- No hint that University education would become **more expensive**
- So -----

WHAT DID WE REASONABLY EXPECT?

- A **clearly delineated vision** for the health system contemporary Australia needs
- The necessary changes to **unshackle reform efforts** i.e. a commitment to system reform not just asking us to pay more for the same old!
- A renewed commitment **to health care equity**

Request to Abbott Government

- Almost all health reform experts **said to the government** pre budget----
- “GDP expenditure on health is only 9.1%, **no cause for panic**, and your concern for the rising cost of Medicare (19 B \$ a year)is misplaced when **hospital expenditure exceeds \$140 B a year** and is growing faster than Medicare”.

Advice to Abbott government

- “ We know Mr. Dutton that you are focusing on Medicare expenditure because of the **wretched jurisdictional divisions** that uniquely plague Australian Health care, but true leadership from your government would see **more** spent on Primary and Community programs to save **many more** dollars from reduced hospital admissions”.

Wasted or poorly used health dollars

- \$35 Billion on **avoidable** admissions
- \$20 Billion on **low value**/no value care
- \$5 Billion on **PHI rebate**
- \$2-4 Billion on DOH **duplication**
- \$2-3 Billion on “Supplements” and **pseudoscience**
- \$2 Billion on unnecessary length of **Medical Education**

Public Hospital problems

- Demand outstrips **financial** and **physical** capacity
- On average a **3-5% increase** in admissions of sicker, older medical patients each year
- In NSW ED's experienced **7-11% increase** in visits 2103.
- Physical infrastructure hinders efficiency

Funding needs and the PHI rebate

- Tax payer subsidy of PHI has not removed **significant pressures** from public hospitals
- Public and Private hospitals occupy **different care** universes
- PHI uptake **increased 2%** after introduction of subsidy
- **Levy and age rating** saw significant increase

Hospital Problems

- System wide intense efforts to **improve efficiency** and minimise misadventure.
- Activity based accounting good tool for **understanding** costs and clinical efficiency
- ABF a **misnomer**. Hospital budgets are fixed and no retention of savings by more efficient units.

Hospital problems

- **Political imperatives** so often hinder cost and quality improvements e.g. Role delineation and rebranding of many Eds that aren't!
- Continuous operational improvement always possible but will **never solve** all the problems

Then comes the May budget

- COAG agreement on Commonwealth **contribution to hospital** funding ripped up
- States loose 80B dollars of promised funding and a **partnership** in sharing rising costs equally
- Plus hundreds of millions from needed Commonwealth **grants cancelled.**

Future of Quality Hospital Care

- Already most ON beds in OECD
- Need more in present system!
- Quality hospital care into the future all dependant on demand reduction
- Fewer medical cases but more surgery
- Gap payments for surgery will only fall with public hospital competition.

Some pertinent facts

- Management of a huge societal burden associated with Chronic and Complex disease management costing us a fortune and **results in much personal suffering.**
- There is no doubt that much of this suffering **is preventable** but only by providing our PC system with the prevention **infrastructure** needed.

Some more pertinent facts

- Many quality studies have been done looking at **preventable hospital admissions** in Australia.
- Defined as “avoidable” had there been an **effective community intervention** in the three weeks prior to admission.
- **600,000** avoidable admissions utilising 7 million bed days pa. Economics 101?
- NSW, 8.9% **readmission** within a month

INTEGRATED PRIMARY CARE

- World wide shift
- “Team medicine”; Practice team consists of doctors nurses and allied health professionals (including dentists) with team funded by extension of MBS
- Team learning to prepare for IPC practice.

What do we need from contemporary Primary Care?

- Personalised medicine to prevent illness
- Currently 2% of budget
- Early intervention strategies
- “Team Management” of C & C disease
- “Hub and Spoke” models for better clinical, business and quality outcomes
- Care in the community for many currently sent to hospital.

Integrated Primary Care

- Importance of **voluntary enrollment**
- Mutual contract to keep you and your family **well**
- Emphasis on appropriate **continuity of care** and case management led by the most appropriate health professional
- Care **model attractive** to health professionals (young doctors)

Three major prevention deficiencies

- Despite an abundance of **evidence** of cost effectiveness and good outcomes we are failing in three major areas-

“**Good Start**” programs (25% of children starting school have a health vulnerability)

Adolescent Mental Health

Oral Health. All addressed by “**IPC**”

IPC well established internationally

- KP in western USA **good model**
- IPC and electronic record for ten years
- **Best outcomes** in USA for 8 of 10 most common Chronic conditions
- 2 million **face to face** consultations now done by email
- Very significant **reduction** in hospitalisation

INSTEAD!

- A co-payment for Dr visit, tests and medicines. Billions of dollars required **from our most disadvantaged**. The rich protected.
- National body for Prevention **abolished!**
- OOP expenses already **fastest growing** health expenditure (\$29B pa)
- Huge research fund for future cures **while we struggle** to implement current EB strategies.

Primary Health Networks

- Replacing Medicare locals which did need better **role delineation**
- Lost a lot of PC Money
- Fewer but larger PHNs hopefully **better aligned** with hospital networks.
- Asked to align themselves with PH providers! Danger of **two tiered system**.
- PHI for Primary Care will **drive up** costs.

SYSTEM WIDE REFORM

- A **single** funder—The Commonwealth
- A separate agency for contracting **providers**
- Regional Health Authorities
- Patient focused **integration**
- Establishment of “**Integrated Primary Care**”
- A national **Electronic Health Record**

SYSTEM WIDE REFORM

- Policies targeting **Rural Disadvantage**
 - Training more **rural affiliated students**
 - Embracing **Inter-professional learning**
 - Return of the **GP proceduralist** etc.
- **Partnership** between Public and Private sectors
- Means test or remove PHI rebate

Concept of a Reform Journey

- One plans a journey after **deciding definitively** on a destination.
- Plan--a month in **Paris next summer!**
- Hurdles along the way, careful and **thorough planning** essential.
- **Unforeseen problems** must be addressed
- COAGs “Paris” is patient focused integration and a **transition authority** to implement the journey to a new model for care. The destination (model of care) is non-negotiable
- The length of the journey is less predictable but the journeys **milestones** are well marked.

AHCRA and the Future

- Urgent- meet with **new Senators**
- Champion equity; emphasise that **inequity** is very expensive.
- **Expand** “Conversation with Australia”
- Warn of possibility of a **“two tiered”** system.
- Medicare is in **real danger** from the “Best friend Medicare ever had”!
- Work on Labor/Greens **policies**

AHCRA and the Future

- Continued **expansion**
- AHCRA **Blog**
- Championing of **Oral Health** campaign
- More involvement with **Rural health** inequities.
- Continue emphasis on **structural reforms.**