

The unbearable weirdness of health care

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A paper expanding on the points in this presentation is on my website:

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Broken or just cracked: can our health system be fixed or does it need to be rebuilt?

On gross indicators doing OK, but inequities, inefficiencies (technical and allocative), future problems

Not a “system” but “a multifaceted web of public and private providers, settings, participants and supporting mechanisms”

i.e. a mess

the legacy of 70 years of policy incrementalism, bits of socialism, bits of markets, bits of cronyism, lots of short-term fixes

No point in re-building, however, without design principles – what do Australians want?



The analyst sees a weird industry:

with an anachronistic structure, organized around suppliers rather than users, and strong barriers to entry

with weird funding

which has largely escaped the disruptions and structural reforms of other industries

in which technological advances have been associated with increases in unit costs

with strong quality control on inputs and procedures, but less on outcomes

anachronistic structure, organized around suppliers rather than users, and strong barriers to entry

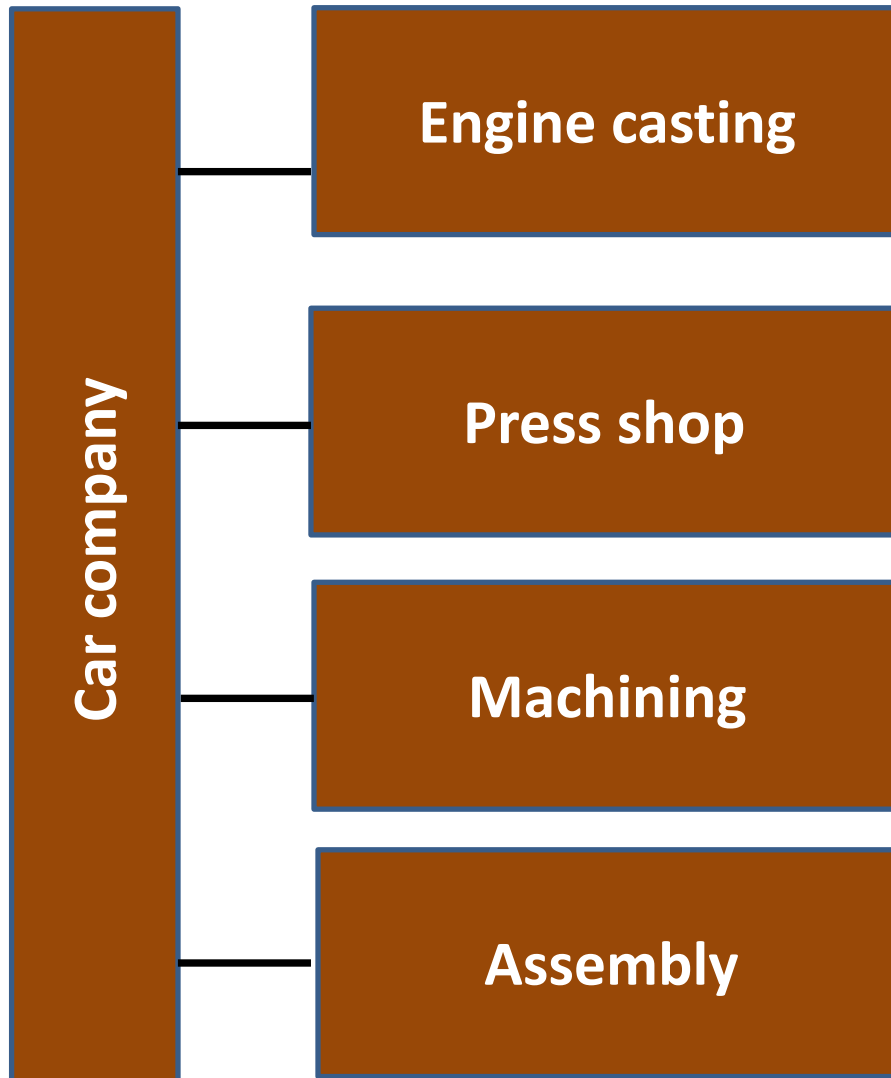
weird funding

largely escaped the disruptions and structural reforms of other industries

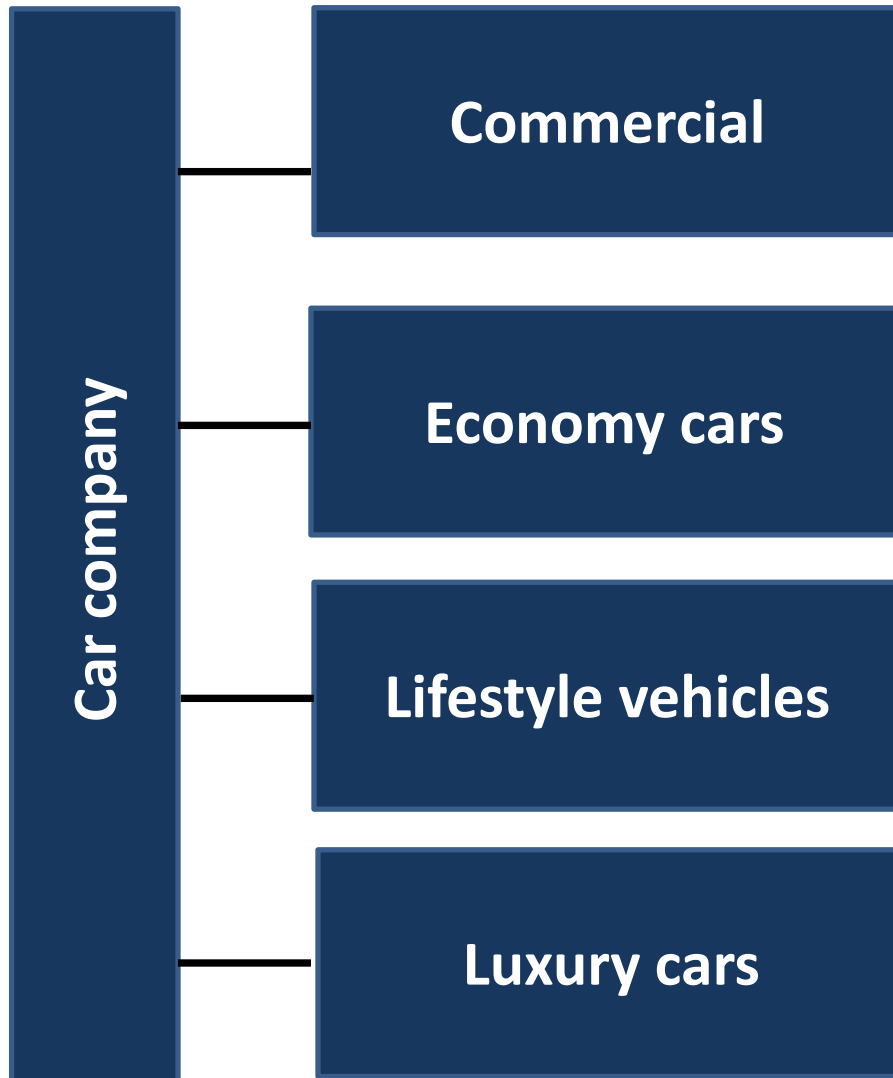
technological advances associated with increases in unit costs

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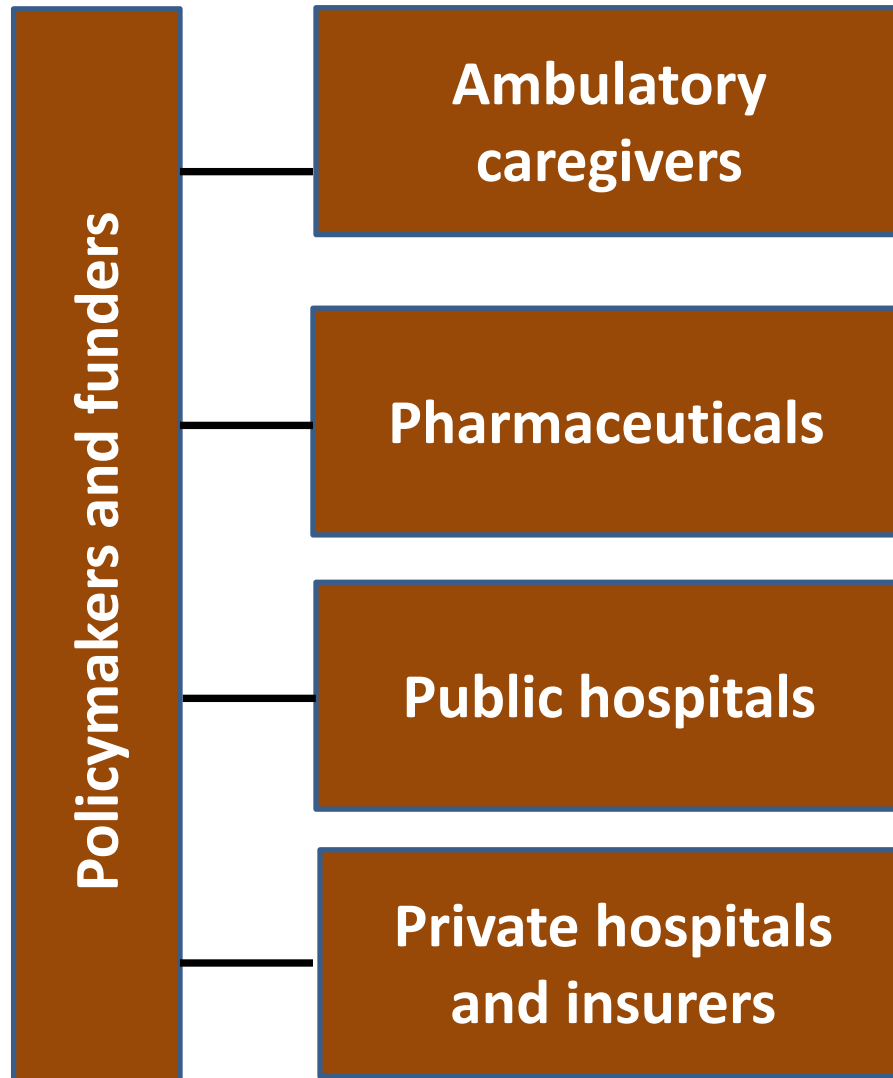
Traditional structure



Contemporary (customer) structure



Traditional structure



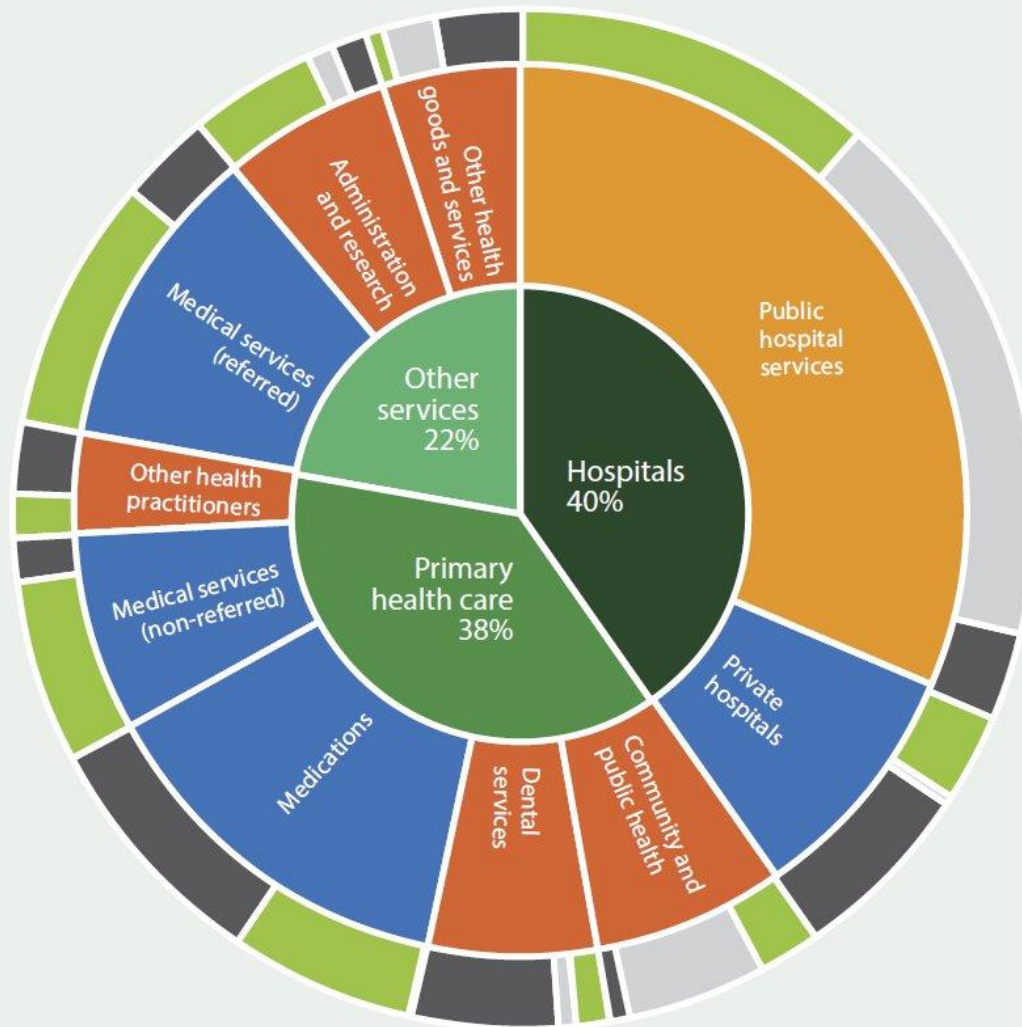
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Share of recurrent expenditure

- Hospitals
- Primary health care
- Other services

Responsibility for services

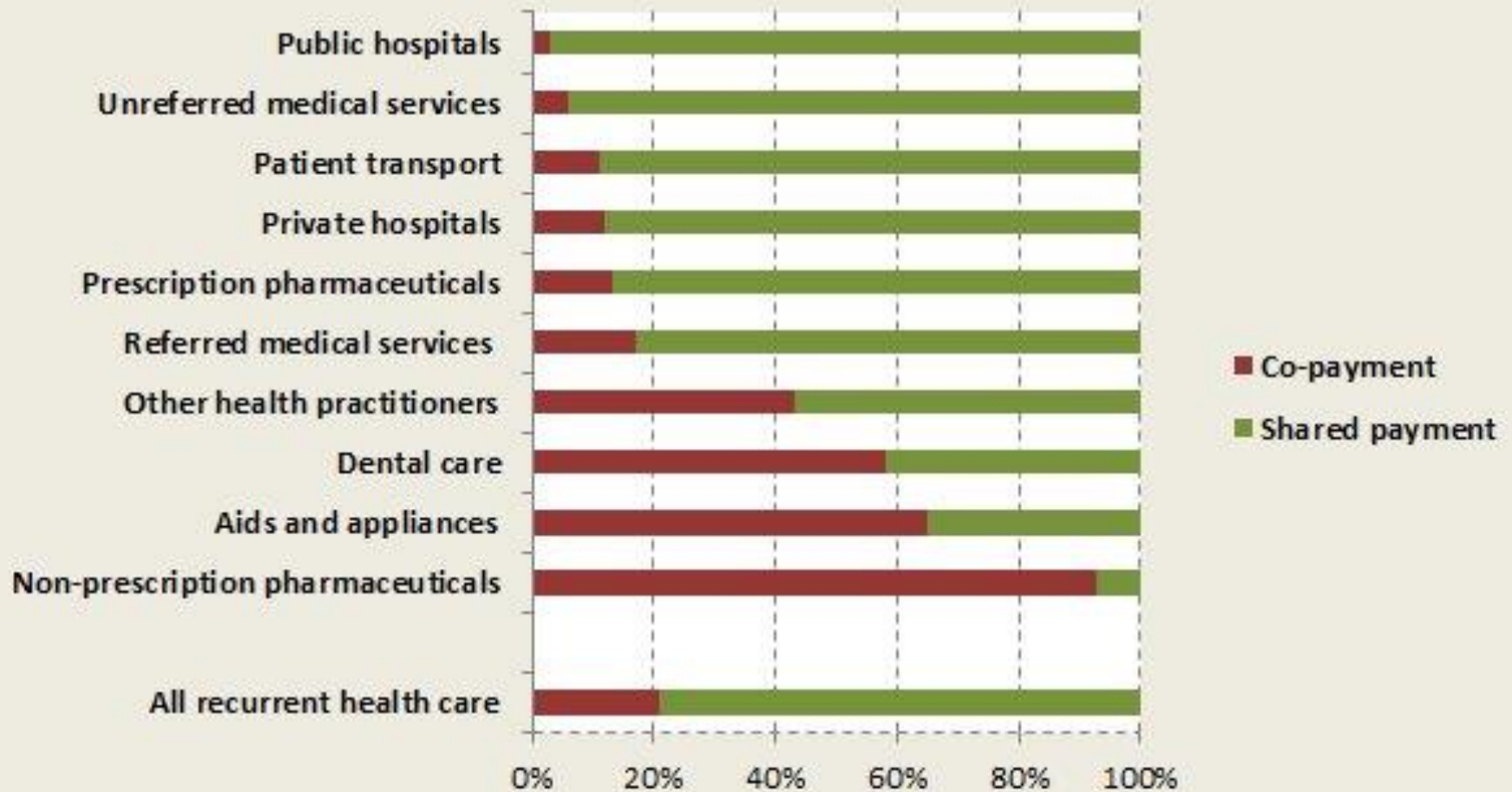
- Combined public and private sector
- State and territory governments
- Private providers

Source of funding

- Australian Government
- State and territory governments
- Private

Who pays for what

Co-payments by service type



How insurance (public or private) should work



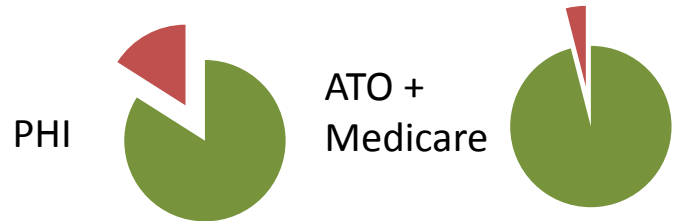
How health insurance (public or private) generally operates



Private health insurance

High-cost and inequitable way to fund health care

High administrative costs



Unable to control providers' prices

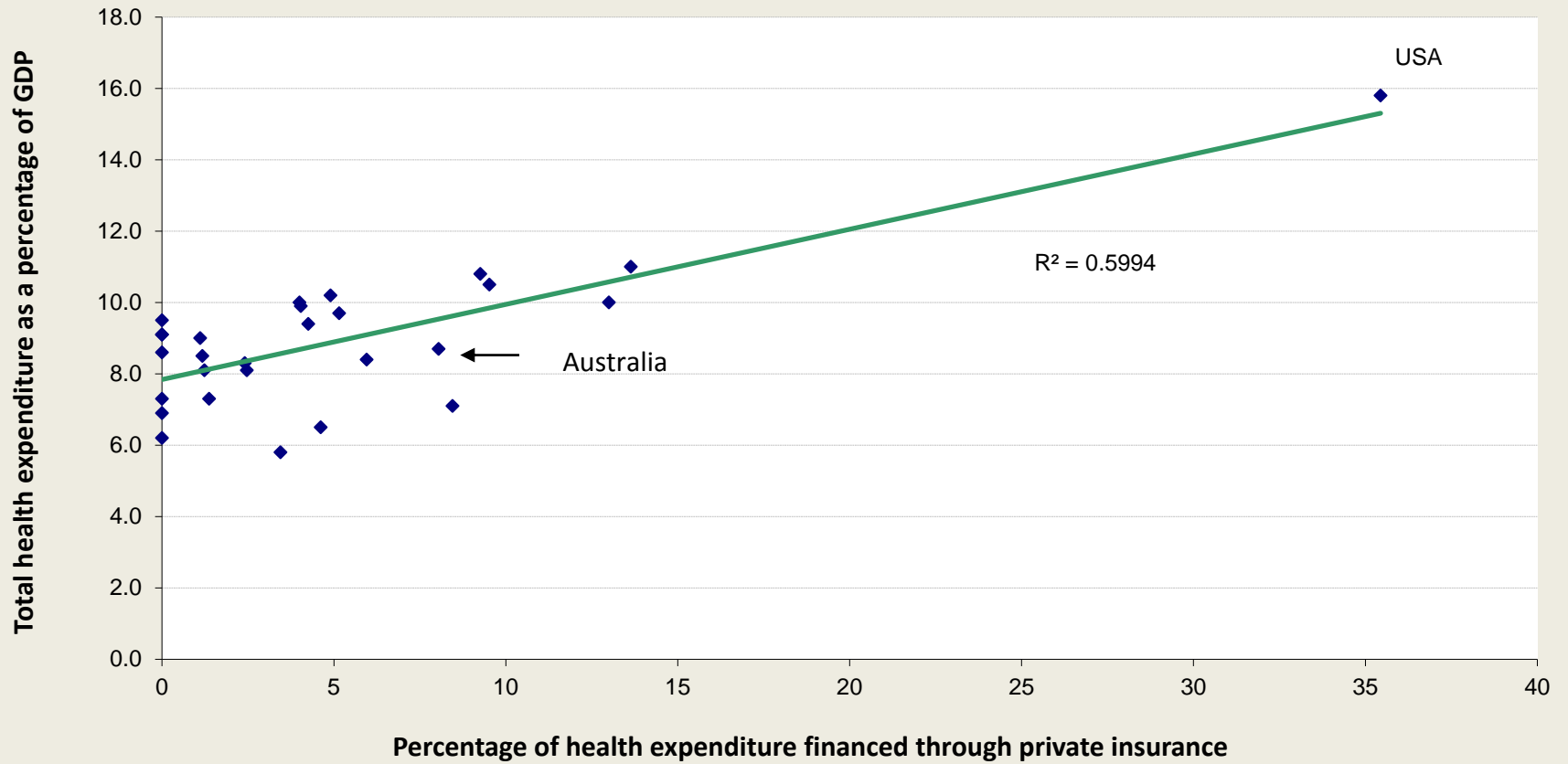
Conflicts:

between premium cost and out-of-pocket costs

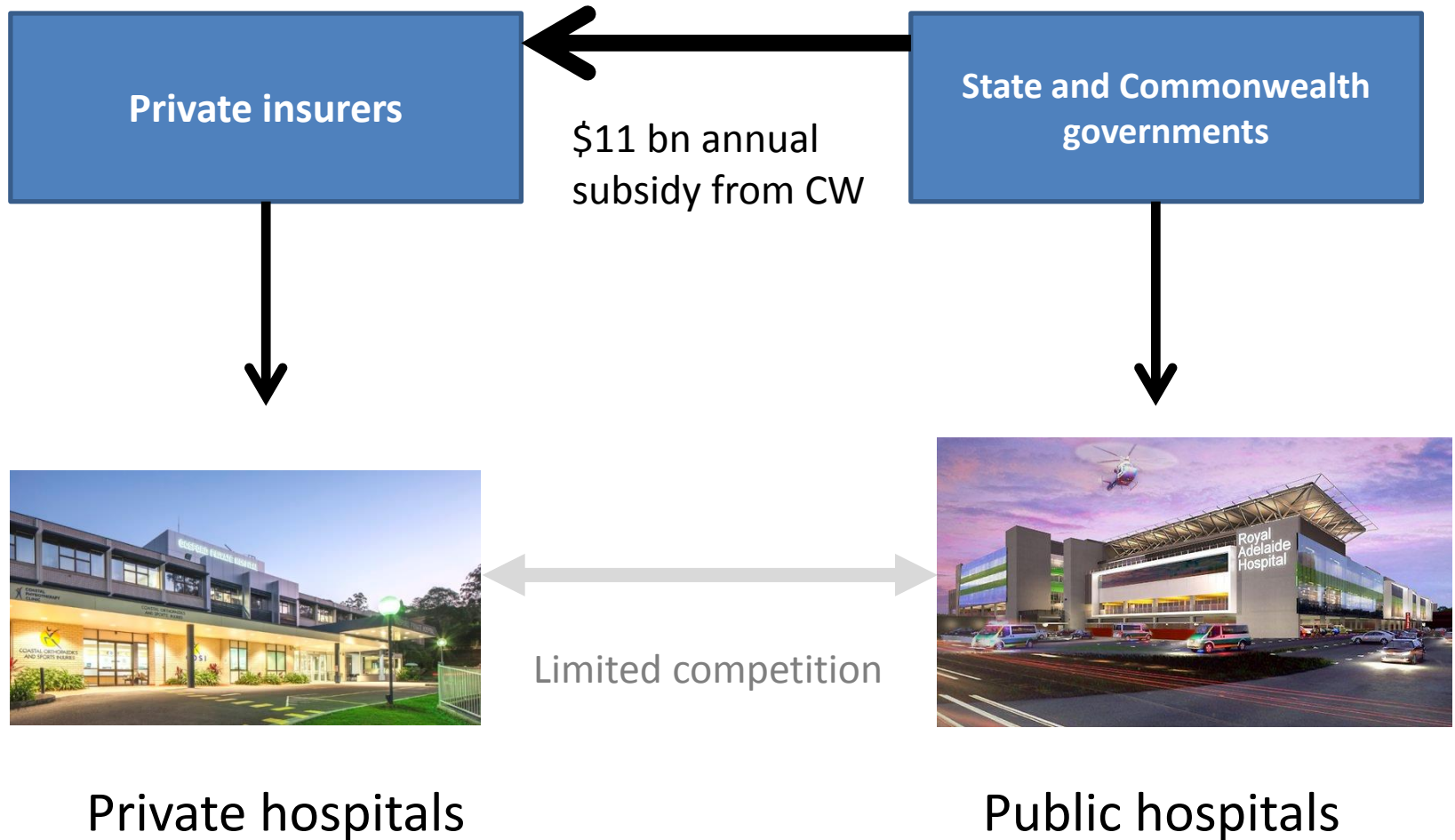
control of prices and “choice”

Community rating difficult – ATO does imperfect but better job

Health expenditure and dependence on private health insurance, 2006, OECD countries



Why have separated funding streams?



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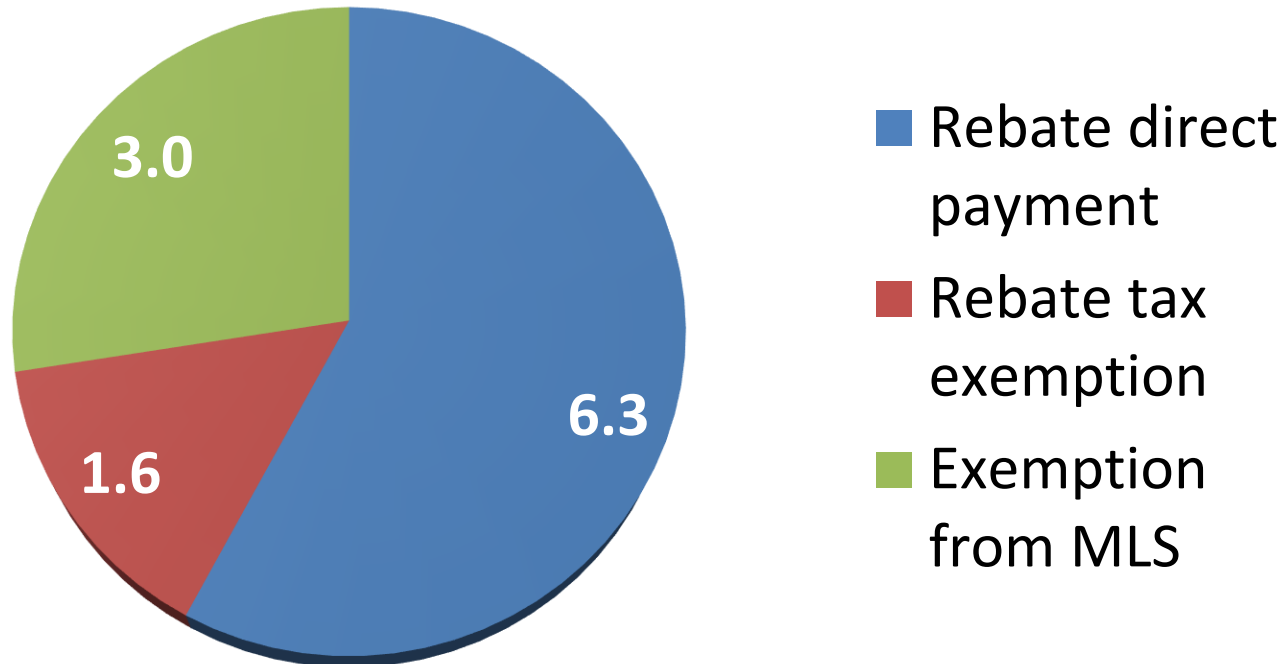
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Fifty years without scrutiny of subsidies

Composition of \$11 bn annual subsidy to PHI



Fifty years without scrutiny of subsidies

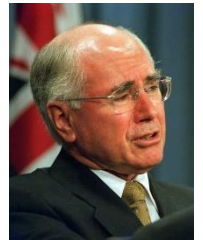
1969

Nimmo Report, basis for Medibank (1974), later Medicare



1999

PC Report on private insurance, on *how* to subsidize PHI, not *whether* to subsidize PHI
“Private insurance is in our DNA” (Abbott)



2007

Health and Hospital Reform Commission – PHI carved out from scrutiny



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Why is new technology not associated with lower unit costs?

Understandable conservatism

Diagnostic technology discovers too much

Payment systems (incl FFS) suited to labour-intensive services

Inadequate use of data capture

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Quality control

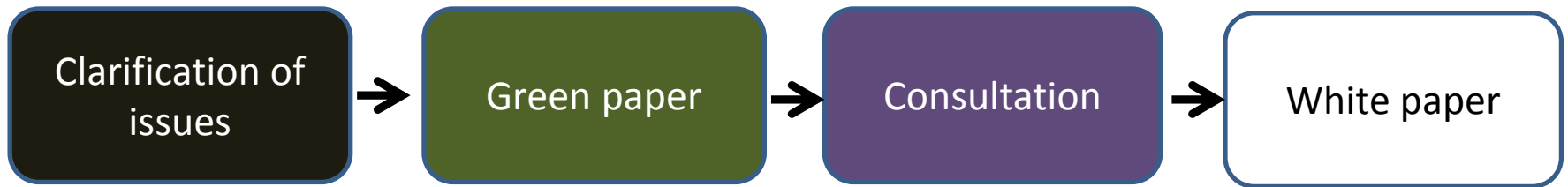
Slow to take up JIT processes

Inadequate use of data

Generally a forensic rather than an inquisitorial approach to incidents and accidents

Rebuild?

First, however, need a design brief



To what extent do we want to share our health care costs?

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